Consolidated Financial Statements and Independent Auditors' Report for the year ended December 31, 2020 Table of Contents

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Independent Auditors' Report

To the Board of Directors of Camp Aranzazu, Inc. and to the Board of Directors of Camp Aranzazu Foundation:

We have audited the accompanying financial statements of Camp Aranzazu, Inc. and Camp Aranzazu Foundation, which comprise the consolidated statement of financial position as of December 31, 2020 and the related consolidated statements of activities, of cash flows, and of functional expenses for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform our audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Camp Aranzazu, Inc. and Camp Aranzazu Foundation as of December 31, 2020 and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. Supplementary information included in the consolidating statement of financial position as of December 31, 2020, and the consolidating statement of activities for the year ended December 31, 2020, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Blazek & Vetterling

June 15, 2021

Consolidated Statement of Financial Position as of December 31, 2020

ASSETS

Cash Contributions receivable (<i>Note 3</i>) Prepaid expenses and other assets Cash restricted for endowment Contributions receivable restricted for endowment (<i>Note 3</i>) Property, net (<i>Note 4</i>) TOTAL ASSETS	$\begin{array}{c} \$ 2,060,036 \\ 87,532 \\ 72,821 \\ 55,900 \\ 1,000,000 \\ \underline{14,001,613} \\ \$ 17,277,902 \end{array}$
LIABILITIES AND NET ASSETS	
Liabilities: Accounts payable Accrued liabilities Construction payable Deferred program service fees Deferred special event revenue Refundable advance – Paycheck Protection Program (<i>Note 2</i>) Notes payable (<i>Note 5</i>) Total liabilities	\$ 33,478 23,243 32,590 18,904 13,000 140,300 212,774 474,289
Net assets: Without donor restrictions With donor restrictions (<i>Notes 6 and 7</i>) Total net assets TOTAL LIABILITIES AND NET ASSETS	15,519,901 <u>1,283,712</u> <u>16,803,613</u> <u>\$ 17,277,902</u>

Consolidated Statement of Activities for year ended December 31, 2020

	WITHOUT DONORWITH DONOR <u>RESTRICTIONS</u> <u>RESTRICTIONS</u>		TOTAL
REVENUE:			
Contributions Fundraising events Direct donor benefits Program service fees Other income	\$ 1,149,529 542,523 (101,282) 29,653 4,298	\$ 1,384,090	\$ 2,533,619 542,523 (101,282) 29,653 4,298
Total revenue	1,624,721	1,384,090	3,008,811
Net assets released from restrictions: Capital Program expenditures Total	624,940 87,169 2,336,830	(624,940) (87,169) 671,981	3,008,811
EXPENSES:			
Program services Management and general Fundraising	1,089,874 212,673 <u>304,535</u>		1,089,874 212,673 <u>304,535</u>
Total expenses	1,607,082		1,607,082
CHANGES IN NET ASSETS	729,748	671,981	1,401,729
Net assets, beginning of year	14,790,153	611,731	15,401,884
Net assets, end of year	<u>\$ 15,519,901</u>	<u>\$ 1,283,712</u>	<u>\$ 16,803,613</u>

Consolidated Statement of Cash Flows for the year ended December 31, 2020

CASH FLOWS FROM OPERATING ACTIVITIES: Changes in net assets Adjustments to reconcile changes in net assets to net cash provided by operating activities:	\$ 1,401,729
Depreciation	433,316
Contribution of land	(397,500)
Contributions restricted for endowment	(1,025,400)
Contributions restricted for capital	(139,550)
Changes in operating assets and liabilities:	
Contributions receivable	106,968
Prepaid expenses and other assets	(15,091)
Accounts payable and accrued liabilities	(75,435)
Deferred revenue	(140,109)
Refundable advance – Paycheck Protection Program	140,300
Net cash provided by operating activities	289,228
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of property	(475,557)
CASH FLOWS FROM FINANCING ACTIVITIES:	• • • • • •
Proceeds from contributions restricted for endowment	25,400
Proceeds from contributions restricted for capital	184,550
Repayment of notes payable	(161,008)
Net cash provided by financing activities	48,942
NET CHANGE IN CASH	(137,387)
Cash, beginning of year	2,253,323
Cash, end of year	<u>\$ 2,115,936</u>

Reconciliation of cash in the consolidated statement of cash flows with cash in the consolidated statement of financial position:

Cash	\$	2,060,036
Cash restricted for endowment Total cash	\$	<u>55,900</u> 2,115,936
	Φ	2,113,930

Supplemental disclosure of cash flow information:Interest paid\$8,641

Consolidated Statement of Functional Expenses for the year ended December 31, 2020

	PROGRAM <u>SERVICES</u>		NAGEMENT D GENERAL	<u>FU</u>	NDRAISING	<u>TOTAL</u>
Payroll and benefits	\$ 322,981	\$	166,575	\$	199,935	\$ 689,491
Depreciation	425,941		7,338		37	433,316
Maintenance and repairs	108,792		1,759			110,551
Insurance	84,614		1,749		793	87,156
Utilities	73,162		5,133		3,627	81,922
Postage, printing and delivery	1,591		663		47,759	50,013
Professional fees			10,600		35,625	46,225
Program supplies	17,033					17,033
Dues, license and subscriptions	12,090		735		825	13,650
Food	9,778					9,778
Credit card and bank fees			4,755		4,755	9,510
Travel and entertainment	5,425		1,782		2,053	9,260
Interest	8,700		115			8,815
Marketing	1,843		3,930		2,973	8,746
Rent			4,200		4,200	8,400
Office supplies	6,058		459		367	6,884
Continuing education	3,555		1,185		1,185	5,925
Staff, partner, and volunteer expenses	4,658		501		401	5,560
Equipment rentals	3,653					3,653
Other	 		1,194			 1,194
Total expenses	\$ 1,089,874	<u>\$</u>	212,673	\$	304,535	1,607,082
Direct donor benefit						 101,282
Total						\$ 1,708,364

Notes to Consolidated Financial Statements for the year ended December 31, 2020

NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

<u>Organization</u> – Camp Aranzazu, Inc. is a non-profit organization dedicated to enriching the lives of children and adults with chronic illnesses and disabilities by providing unique camping, environmental studies, and retreat experiences to groups with special needs. Camp Aranzazu, Inc. collaborates with these groups, providing its 104-acre wheelchair-friendly campground, food, and programming customized to each group. The groups bring the campers, supervisors, and medical staff, as deemed appropriate and necessary. The mission is accomplished based on an understanding that Camp Aranzazu, Inc. is called to demonstrate love and compassion for others, and called to share and be responsible for its unique natural environment.

In October 2019, Camp Aranzazu, Inc. established Camp Aranzazu Foundation (the Foundation). The purpose of the Foundation is to raise charitable contributions as an endowment for the benefit of Camp Aranzazu, Inc. Camp Aranzazu, Inc. is the sole beneficiary of the Foundation. The Foundation is governed by a separate Board of Directors, which are appointed by Camp Aranzazu, Inc.'s Board of Directors.

<u>Basis of presentation</u> – These consolidated financial statements include the assets, liabilities, net assets and activities of Camp Aranzazu, Inc. and the Foundation (collectively Camp Aranzazu). All balances and transactions between the consolidated entities have been eliminated.

<u>Federal income tax status</u> – Both Camp Aranzazu, Inc. and Camp Aranzazu Foundation are exempt from federal income taxes under 501(c)(3) of the Internal Revenue Code. Camp Aranzazu, Inc. is classified as a public charity under 509(a)(1) and 170(b)(1)(A)(vi). Camp Aranzazu Foundation is classified as a Type I supporting organization under 509(a)(3).

<u>Cash</u> – Bank deposits exceed the federally insured limit per depositor per institution.

<u>Contributions receivable</u> that are expected to be collected within one year are reported at net realizable value. Amounts expected to be collected in future years are discounted, if material, to estimate the present value of future cash flows. Discounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of discounts is included in contributions revenue.

An allowance for contributions receivable is provided when it is believed balances may not be collected in full. The adequacy of the allowance at the end of each period is determined using a combination of historical loss experience and donor-by-donor analysis of balances.

<u>Property</u> is reported at cost, if purchased, or at fair value at the date of gift, if donated. Camp Aranzazu capitalizes additions and improvements with a cost of more than \$500. Depreciation is calculated using the straight-line method over estimated useful lives of 3 to 25 years.

<u>Deferred program service fees</u> result from payments received before the performance obligations are satisfied and is expected to be recognized as revenue in the following year. Deferred program service fees include payments from contracts with user groups in excess of revenue recognized. At December 31, 2020 and 2019, deferred program service fees were \$18,904 and \$6,300, respectively. All of Camp Aranzazu's performance obligations for deferred revenue at December 31, 2020 relate to contracts which will be completed within one year.

<u>Net asset classification</u> – Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Net assets without donor restrictions* are not subject to donor-imposed restrictions even though their use may be limited in other respects such as by contract or board designation.
- *Net assets with donor restrictions* are subject to donor-imposed restrictions. Restrictions may be temporary in nature, such as those that will be met by the passage of time or use for a purpose specified by the donor, or may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Net assets are released from restrictions when the stipulated time has elapsed, or purpose has been fulfilled, or both. Contributions of long-lived assets and of assets restricted for acquisition of long-lived assets are released when those assets are placed in service. Donor-restricted endowment earnings are released when those earnings are appropriated in accordance with spending policies and are used for the stipulated purpose.

<u>Contributions</u> are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as *net assets with donor restrictions*. Conditional contributions are subject to one or more barriers that must be overcome before the organization is entitled to receive or retain funding. Conditional contributions are recognized as revenue at fair value when conditions have been met.

<u>Special event revenue</u> is the total amount paid by sponsors and attendees of an event and includes elements of both contributions and exchange transactions. Special event revenue is recognized when the event occurs. Amounts received for future events represent conditional contributions and are reported in the consolidated statement of financial position as deferred special event revenue until earned. Direct donor benefit costs represent the cost of goods and services provided to attendees of special events.

<u>In-kind contributions</u> – Donated materials and use of facilities are recognized as contributions at fair value when an unconditional commitment is received from the donor. The related expense is recognized as the item is used. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Camp Aranzazu received donated services from a variety of volunteers who assist in fundraising and special projects for which no amount has been recorded in the financial statements because the services did not meet the criteria for recognition under generally accepted accounting principles.

<u>Program service fees</u> represent fees from user groups for use of camp facilities, meals and incidentals. Revenue is recognized when the services are provided in an amount that reflects the consideration Camp Aranzazu expects to be entitled to in exchange for those services. Revenue is recognized based on the service output method as services are rendered for the term of the camp as Camp Aranzazu believes this to be the most faithful depiction of the transfer of control of services as participants simultaneously receive and consume the benefits provided by the performance obligation. User groups pay a deposit when the contract is executed. Prior to camp, a guarantee fee payment is received based on the estimated number of campers which is non-refundable, unless the cancellation is due to weather or other factors beyond the user group's control. User groups are billed after the camp session for additional campers, meals and incidentals. There are no amounts receivable at December 31, 2020 or 2019. Amounts received in advance are recorded as deferred revenue.

Subsequent changes to the transaction price are recorded as adjustments to program service fees in the period of change. Subsequent changes that are determined to be a result of an adverse change in the user group's ability to pay (change in credit risk) are recorded as bad debt expense. Camp Aranzazu had no

material adjustments related to subsequent changes in the estimate of the transaction price or subsequent changes of an adverse nature in a user group's ability to pay for the periods reported.

<u>Functional allocation of expenses</u> – Expenses are reported by their functional classification. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the organization exists. Fundraising activities include the solicitation of contributions of money, securities, materials, facilities, other assets, and time. Management and general activities are not directly identifiable with specific program or fundraising activities. Expenses that are attributable to more than one activity are allocated among the activities benefitted. Salaries and related costs are allocated on the basis of estimated time and effort expended. Interest, building repairs, depreciation and occupancy costs are allocated based on square footage usage.

<u>Estimates</u> – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts of reported revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use within one year of December 31, 2020 comprise the following:

Financial assets available for general expenditure:

Cash	\$ 2,060,036
Contributions receivable	87,532
Total financial assets	2,147,568
Less:	
Donor-restricted for use in future periods or for future projects	(69,112)
Total financial assets available for general expenditure	<u>\$ 2,078,456</u>

For purposes of analyzing resources available to meet general expenditures over a 12-month period, Camp Aranzazu considers all expenditures related to its ongoing activities of providing a camp facility designed for individuals with special needs, as well as the conduct of services undertaken to support those activities other than capital expenditures, to be general expenditures. Camp Aranzazu's liquidity management plan is to have cash on hand to meet normal operating expenses and to structure its financial assets to be available as its general expenses, liabilities, and other obligations become due.

In March 2020, the Director-General of the World Health Organization declared a pandemic related to the global outbreak of the new coronavirus COVID-19 and a national emergency was declared in the United States. As a result of stay-at-home orders and other restrictions, Camp Aranzazu closed camp during the spring through summer, held limited camps in the fall and experienced a decrease in program service fees and a reduction of the associated variable camp expenses in 2020. The extent of the impact of COVID-19 on Camp Aranzazu's future operational and financial performance will depend on developments such as the duration and spread of the outbreak, impact on the State of Texas, as well as Camp Aranzazu's donors, employees, and user groups, all of which are uncertain and cannot be predicted. While Camp Aranzazu expects this matter to negatively impact its operating results and financial position, the financial impact cannot be reasonably estimated at this time.

In April 2020, Camp Aranzazu, Inc. was approved for an unsecured \$140,300 bank loan funded under the Small Business Administration's (SBA) Paycheck Protection Program (PPP) that is to be used for qualified payroll and other eligible costs. PPP loan principal and interest may be forgiven, in whole or in part, if funds are used for the intended purposes. The unsecured loan is considered to be a conditional contribution and will be recognized as contribution revenue in fiscal year 2021 as the loan was forgiven by the SBA in March 2021.

NOTE 3 – CONTRIBUTIONS RECEIVABLE

Contributions receivable at December 31, 2020 consist of the following:

Endowment Operations	\$ 1,000,000 <u>87,532</u>
Contributions receivable, net	<u>\$ 1,087,532</u>
Contributions receivable at December 31, 2020 are expected to be collected as follows:	
Receivable in less than one year Receivable in one to five years	\$ 587,532 500,000
Total contribution receivable	<u>\$ 1,087,532</u>

Total contribution receivable

At December 31, 2020, contributions receivable from one donor represented approximately 92% of total contributions receivable and 39% of contributions for 2020.

During 2020, the Foundation received a conditional contribution of \$2,500,000, the specified purpose of which was for the endowment. The donor agreed to match up to \$2,500,000 of funds raised for the endowment prior to December 31, 2022. The gift is payable in equal installments prior to December 31 of each of the three successive calendar years. Camp Aranzazu will recognize the contribution when the conditions are substantially met. As of December 31, 2020, no amount has been recognized.

NOTE 4 – PROPERTY

Property at December 31, 2020 consists of the following:

Land and land improvements	\$ 5,467,666
Buildings	10,546,732
Office furniture and equipment	378,143
Vehicles	66,638
Construction in progress	<u>6,419</u>
Property, at cost	16,465,598
Accumulated depreciation	(2,463,985)
Property, net	<u>\$ 14,001,613</u>

NOTE 5 – NOTES PAYABLE

In 2015, Camp Aranzazu, Inc. entered into a 15-year loan agreement to finance the construction of *Unlimited Horizon*, a project on the land located in Aransas County, Texas. The note has an adjustable rate equal to the Wall Street Journal prime rate minus 0.25% per annum (3% at December 31, 2020). This rate is adjusted every fifth year. The note is secured by a first mortgage lien on the property on which the project is located. Principal and interest payments of \$6,810 are due monthly until maturity. In fiscal year 2020, the loan agreement was modified to not require monthly payments from April 1, 2020 through March 2021; however, interest would continue to accrue and the maturity date was extended to June 1, 2033. However, Camp Aranzazu continued to make principal and interest payments through December 31, 2020. The outstanding balance as of December 31, 2020 is \$212,774.

Principal payments at December 31, 2020 are due as follows:

2021	\$	55,802
2022		78,079
2023		78,893
Total	<u>\$</u>	212,774

Camp Aranzazu, Inc. has an unsecured \$300,000 revolving line of credit with a bank with interest at prime rate plus 0.75%. There were no amounts outstanding on this line of credit at December 31, 2020. This line of credit was subsequently renewed on February 2, 2021 and extended through February 2, 2023.

NOTE 6 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at December 31, 2020 are restricted as follows:

Subject to expenditure for specified purpose:	
Program development	\$ 94,979
Facility and sailing staffing	87,169
Capital projects	22,000
Other	 23,664
Total subject to expenditure for specified purpose	227,812
Endowments subject to spending policy and appropriation:	
Capital and Maintenance Fund	1,000,000
Resiliency Fund – general endowment	 55,900
Total net assets with donor restrictions	\$ 1,283,712

NOTE 7 – ENDOWMENT FUND

The Foundation manages funds established by donors to provide perpetual financial support to Camp Aranzazu, Inc. The Foundation's Board of Directors has interpreted the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor-restricted endowment fund. In addition, the Board of Directors allows the Foundation to appropriate for expenditure or accumulate as much of an endowment fund as determined is prudent for the uses, benefits, purposes, and duration for which the endowment fund was established, subject to explicit donor stipulations.

As a result of this interpretation, the Foundation classifies the original value of gifts donated to the perpetual endowment as *net assets with donor restrictions required to be maintained in perpetuity*. This amount is not reduced by losses on investments of the endowment, nor by approved distributions. The remaining portion of the donor-restricted endowment fund is also classified as *net assets with donor restrictions* until appropriated in accordance with spending policies and used for the stipulated purpose. Should the fair value of assets associated with the endowment fall below the level that is required to be maintained in perpetuity, a deficiency would be reported in *net assets with donor restrictions*. There were no such deficiencies at December 31, 2020.

Spending Policy

The Foundation will not make appropriations from the endowment until the endowment fund totals \$3.5 million. The maximum annual appropriation is currently established at 4.5% of the average level of the endowment assets in the previous twelve quarters. In extraordinary circumstances, the maximum appropriation can increase to 7%, but in the following years the distributions should be reduced.

Investment Policy

The endowment funds shall be invested with the aim of preserving the long-term real purchasing power of the assets while providing a relatively predictable and growing stream of annual appropriations in support of Camp Aranzazu.

The endowment's assets will be managed as a balanced portfolio composed of two major components: equities and fixed-income. The role of equities will be to maximize the long-term real growth of the portfolio. The role of fixed-income will be to generate current income and to provide some protection to the portfolio in times of decline in the value of equities. The role of real assets may be to provide protection from inflation, additional returns, and diversification.

Changes in endowment net assets are as follows:

	WITH DONOR RESTRICTIONS				
	ACCUMULATED	REQ	REQUIRED TO BE		
	NET INVESTMENT	M	AINTAINED		
	<u>RETURN</u>	<u>IN I</u>	PERPETUITY		TOTAL
Endowment net assets, December 31, 2019		\$	30,500	\$	30,500
Contributions			1,025,400		1,025,400
Endowment net assets, December 31, 2020	<u>\$0</u>	<u>\$</u>	1,055,900	\$	1,055,900

NOTE 8 – SUBSEQUENT EVENTS

In January 2021, Camp Aranzazu, Inc. received additional financial relief of \$120,700 funded under the Small Business Administration's Second Draw PPP loan. The PPP loan accrues interest at 1% and is payable over 5 years. Second Draw PPP loan principal and interest may be forgiven, in whole or in part, if funds are used for the intended purposes. The unsecured loan is considered to be a conditional contribution and will be recognized as government grant revenue upon forgiveness by the SBA.

Management has evaluated subsequent events through June 15, 2021, which is the date that the financial statements were available for issuance. As a result of this evaluation, no events, other than the forgiveness of the PPP loan (Note 2), the renewal of the line of credit (Note 5), and the Second Draw PPP loan, were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.

Consolidating Statement of Financial Position as of December 31, 2020

	A	CAMP RANZAZU, INC.		MP ARANZAZU COUNDATION	Ē	ELIMINATIONS	TOTAL
ASSETS							
Cash Contributions receivable Prepaid expenses and other assets Cash restricted for endowment Contributions receivable restricted	\$	2,060,036 135,906 72,821 5,400	\$	5,400 50,500	\$	\$ (53,774)	2,060,036 87,532 72,821 55,900
for endowment Property, net		14,001,613		1,000,000			1,000,000 14,001,613
TOTAL ASSETS	<u>\$</u>	16,275,776	<u>\$</u>	1,055,900	<u>\$</u>	(53,774) §	17,277,902
LIABILITIES AND NET ASSETS Liabilities: Accounts payable Accrued liabilities Construction payable Deferred program service fees Deferred special event revenue Refundable advance – Paycheck Protection Program Notes payable Total liabilities	\$	38,878 23,243 32,590 18,904 13,000 140,300 212,774 479,689	\$	48,374	\$	(53,774) \$ (53,774)	33,478 23,243 32,590 18,904 13,000 140,300 212,774 474,289
Net assets: Without donor restrictions		15,568,275		(48,374)			15,519,901
With donor restrictions		227,812		1,055,900		_	1,283,712
Total net assets		15,796,087		1,007,526		_	16,803,613
TOTAL LIABILITIES AND NET ASSETS	<u>\$</u>	<u>16,275,776</u>	<u>\$</u>	1,055,900	<u>\$</u>	(53,774) \$	<u>17,277,902</u>

Consolidating Statement of Activities for year ended December 31, 2020

	CAMP <u>ARANZAZU</u>	FOUNDATION	ELIMINATIONS	TOTAL
REVENUE:				
Contributions Fundraising events Direct donor benefits Program service fees Other income	\$ 1,508,219 542,523 (101,282) 29,653 4,298			\$ 2,533,619 542,523 (101,282) 29,653 4,298
Total revenue	1,983,411	1,025,400		3,008,811
EXPENSES:				
Program services Management and general Fundraising Total expenses	1,089,874 210,073 <u>270,570</u> <u>1,570,517</u>	2,600 <u>33,965</u> <u>36,565</u>		1,089,874 212,673 <u>304,535</u> <u>1,607,082</u>
CHANGES IN NET ASSETS	412,894	988,835		1,401,729
Net assets, beginning of year	15,383,193	18,691		15,401,884
Net assets, end of year	<u>\$ 15,796,087</u>	<u>\$ 1,007,526</u>	<u>\$0</u>	<u>\$ 16,803,613</u>